

**WOODROW WILSON INTERNATIONAL  
CENTER FOR SCHOLARS**

Fiscal Year 1981

Justification of Estimates of Appropriations  
To the Office of Management and Budget



WOODROW WILSON INTERNATIONAL CENTER FOR SCHOLARS  
FISCAL YEAR 1981 ESTIMATE OF APPROPRIATIONS

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GENERAL STATEMENT. . . . . TAB A



The Wilson Center is a living presidential memorial that seeks to advance scholarship on questions that matter to our civilization and to communicate creatively to the world of affairs within and beyond Washington.

Together with the Kennedy Center and the National Gallery, The Wilson Center is one of three national institutions created by a special act of Congress in downtown Washington under the umbrella of the Smithsonian Institution but with its own presidentially appointed Board of Trustees. If the other two are showcases for the performing and visual arts, respectively, The Wilson Center exercises its national mission for the intellectual arts. In nearly nine years of active operation the Center has established itself as a dynamic, scholarly institution with three unique "bridge-building" functions.

(1) The scholarly world and Washington resources

The fellowship and guest scholar program, which is the heart of this memorial, provides a vital link between the widely dispersed scholarly talent of America and the unparalleled resources for research concentrated in Washington, D. C. As the only institute for advanced study anywhere in which virtually all scholars are selected by outside panels in international competition, The Wilson Center is open to all comers on the basis of their present projects, not just their past reputations. There are no permanent or long-term appointments, and the Center





annually brings to Washington about 100 fellows and guest scholars from the hundreds who apply. The Center provides efficient access to the immense human and bibliographical resources of the National Capital area; it serves not only its ever-changing body of resident scholars but also many transient visitors and researchers who are increasingly dependent on Washington as a principal repository of material and expertise for modern research in the humanities and social sciences. The Center's series of approximately 400-page scholarly guides to the scholarly resources of Washington (two published and seven more in advanced stages of preparation) has made available complete and convenient information on materials ranging from Asian history and culture to film and television. The published product of Wilson Center scholars--40 or so books a year, increasing numbers of widely distributed, Center occasional papers, large numbers of major articles throughout the world, and the widely read articles and abstracts of the Center's Wilson Quarterly--all illustrate the Center's open sharing of ideas with a broader public.

(2) Between men and women of affairs and ideas

With its high-quality residential scholars, The Wilson Center is increasingly able to fulfill its Congressional mandate of



"symbolizing and strengthening the fruitful relation between the world of learning and the world of public affairs." In FY 1978, 159 meetings of various kinds at the Center brought together scholars, government officials, and concerned figures from business, labor, the foreign diplomatic community, and sub-national government officials throughout America. An increased emphasis on major conferences (11 such conferences in FY 1978) has brought journalists, public officials, and scholars from all over the country to the Center and markedly increased its "out-reach." The growth of the privately funded Wilson Quarterly (its circulation of nearly 100,000 being the largest of any serious quarterly in the English-speaking world) brings a broad range of information and ideas in readable form to a nonscholarly national audience. A series of privately funded half-hour "talk shows" by fellows is planned for distribution this fall to educational radio stations across the country.

(3) Between America and the world

The development of special programs at the Center has strengthened the international character that the Congress mandated for this official memorial to an internationalist scholar-president. Although more than half of the Center's fellows (including many of those who come from abroad) continue to be chosen through the virtually unrestricted divisions of



Historical and Cultural Studies and Social and Political Studies, the rest now come here through special international programs. To our well-established programs in Russian and Latin American studies, the Center is adding an East Asian program. A fourth program in International Security Studies has been studying the nature and history of American involvement in the postwar world using newly opened archival materials and a wide variety of occupational backgrounds and academic disciplines.

Unlike most institutes for advanced study The Wilson Center has no tenured faculty, permanent body of fellows, or connections with a university. The Center thus remains free to serve the nation without parochial interests and is in full operation 12 months of the year. Within just a few weeks during this past busy summer, for instance, the Center organized such varied meetings as a dinner-discussion between leading ambassadors from West Europe and the head of the European Institute in Nice (a guest scholar), a colloquium for the head of the largest trade union in Great Britain (another Center guest scholar), and an evening dialogue on the global effects of the energy crisis on democratic institutions, involving a Wilson Center board member who is chairman of Mobil Corporation, White House officials, half a dozen cabinet-level or ambassadorial figures from smaller democracies in four continents, and a leading environmentalist who was the spokesman for a new political party that was formed on the



same day. Congressmen from both parties and both houses participated actively in all these discussions. In this same brief period, the special international programs of the Center conducted such unique events as a Russian-American conference on Sitka Island in Alaska, a colloquium with the new president-elect of Ecuador on the eve of his inauguration, and a research discussion widely reported in newspapers and television on the archival discoveries of a Center fellow from Scotland revealing an early Russian program for making atomic weapons independently of the West.

The Center has not expanded--and does not plan to expand--beyond the modest size that was early determined after studying other comparable institutes to be appropriate for coherence and conducive to a congeniality that will not fragment the institute into sub-bureaucracies. Despite its greatly increased and diversified activities, the Center has maintained a sense of community among its interdisciplinary, intercultural, and international company of fellows. The Center has accordingly defined its minimal needs for a FY 1981 budget that will increase its quality and impact but not its size. Since there is no endowment or long-term funding, the constancy and level of annual Congressional funding is the indispensable base for the entire Wilson Center program. The modest increases requested for the FY 1981 budget reflect the needs of a mature institute that have been defined in experience, our acceptance of continued and





undiminished fundraising efforts in the private sector, and the recognition of the Congressional desire that The Wilson Center remain for the immediate future in our present quarters in the castle building of the Smithsonian Institution.

The present level of federal funding for 35 fellowships a year assures the critical mass indispensable to a scholarly center and adequate to fill up most of our available space. While we see little likelihood of requesting money for more fellowships in the foreseeable future, there is a real need to increase the unit outlay of these fellowships. From the beginning, the Board of Trustees has used the average salary of full professors in the middle Atlantic region as a rough basis for computing an appropriate average stipend, and this unit stipend cost has not been changed since FY 1976. As explained in more detail in the Enhancement Level Decision Package, that amount in the middle Atlantic region is now more than \$31,000. Our present cost of \$25,000 covers a full year (not the academic year of nine months) and also covers round-trip travel and health insurance in addition to the basic support stipend. We fear that if we do not increase our unit outlay to the \$27,500 we are requesting for next year, the Center will come under increasing pressure to choose either applicants of lesser quality or applicants who already have other forms of outside support (either sabbatical pay which wealthier universities can provide or support provided by foundations



with their own priorities and interests). The Center's unique combination of open access with high quality control could thus be jeopardized.

The other spending increases requested are in the category of Building Requirements. We request an increase of \$20,000 in the annual reimbursement payment to the Smithsonian and a one-time request of \$40,000 to supplement this year a much larger amount the Smithsonian will spend to renovate the entire fourth floor of the castle building. This renovation will enable us to increase the efficiency of the work space provided and better meet the proven special needs of a dynamic institute for advanced study with special requirements for seminar rooms, space for visiting scholars, student interns, etc.

Since we are going to be in the Smithsonian building for some time to come (the Congress having consistently determined not to provide planning funds for a new building site) it behooves us to make the most productive and efficient use we can of our present space. The proposed renovation would do just this at a very modest cost. The Smithsonian has agreed to assume the bulk of the costs from its regular restoration budget.

We are also asking for a \$20,000 increase in our annual reimbursement to the Smithsonian (from \$30,000 to \$50,000). This reimbursement, which serves as a kind of "rent" for administrative



services provided to the Center, has been at the \$30,000 level since FY 1975 and is far from representing the true value of the many services the Smithsonian provides (personnel, accounting, general counsel, supply, building maintenance, etc.). Indeed, the present reimbursement payment would not cover rent alone if the Center had to lease commercial space comparable to its present quarters.

The final area of increase is in the Center's general administration category. We are asking for \$7,000 to bring the Center back up to the FY 1979 level, the base prior to a Congressional cut of \$7,000 for FY 1980. The support costs (for duplicating, communications, office supplies, etc.) have not been increased for several years and, indeed, were cut for FY 1980. The level of activity of the Center (in terms of meetings, number of fellows, number of manuscripts) has increased steadily and substantially.

We are also asking for \$8,000 to permit us to provide computer support we are presently unable to offer fellows. We have long felt the need to provide a more hospitable environment for scholars with projects involving modern quantitative methods, and during this past summer the Center commissioned an outside professional firm to study thoroughly the Center's computer needs and to offer recommendations. This study forms the basis for our request. Funds for this purpose will permit us to make better use of the Smithsonian's computer



facility while offering outside facilities economically to those fellows with strong quantitative research needs. This should be seen as a form of scholar support analogous to the library, and the level of support for the Center's library has been held constant for a number of years.

As the Center moves toward its second decade we hope to have completed the essential work of institution-building that necessarily took up so much of the first ten years. We will be free to move rather to those areas in which the Center can make a real, catalytic difference: to encourage scholarly talent to ask questions more important to the broader society than those often favored within academic guilds--and to challenge the diverse intellectual talents assembled at the Center into communicating and interacting with an ever-broadening audience.





DECISION UNIT OVERVIEW

Woodrow Wilson International Center for Scholars  
Salaries & Expenses: 33-0400-0-1-503  
WWICS-0100

Long-range goal:

To be "a living institution . . . an International Center for Scholars . . . in the District of Columbia . . . expressing the ideals and concerns of Woodrow Wilson . . . symbolizing and strengthening the fruitful relation between the world of learning and the world of public affairs."  
(P.L. 90-637.)

Major objectives:

1. To produce scholarship of the highest quality on subjects that matter to our civilization.
2. To communicate that scholarship to a wider audience within and beyond Washington through publication and dialogue.

Current method of accomplishing the objectives:

The Center's fundamental mandate, as expressed in its authorizing legislation, is met by its Fellowship and Guest Scholar Program. This program evolved before the Center opened in 1970, after consultation with members of Congress, the Center's Board of Trustees, and hundreds of academic and public figures around the world. A consensus emerged that open, international scholarship competition would best fulfill the long-range goal of the Center, and that some fellowships at all time should be reserved for special program emphasis.



Alternative methods:

1. To dispense fellowship funds without having a residential fellowship program. The alternative would not provide the "living institution" or "center" that our Congressional charter speaks of.
2. To fill all or part of its ranks with a permanent faculty, as do some other institutes of advanced study, and not have a constantly changing body of scholars. This alternative is rejected because it would reduce both (a) the open, competitive access to the Center and (b) the numbers and variety of those participating in its programs.
3. To limit its program to part of the year (the "academic calendar"), as do other institutes of advanced study. This alternative is rejected because it would drastically cut back on the Center's program without substantially reducing fixed staff and support costs.

Accomplishments:

During the past year, the 10th anniversary of its founding legislation, the Center increased its activity in all major areas.

More people than ever before were involved in the Center's programs. During FY 1978, 95 fellows, guest scholars, and short-term visitors (all working on major projects) were in residence for at least part of the year--a record number.

The Center sponsored, during FY 1978, 159 special events of all kinds, ranging from colloquia, seminars, and scholarly meetings to eleven major conferences of more than one day's duration. Altogether, some 9,500 people participated in these meetings held on an average of one every 2.2 days.



In the area of publications, the Center's Wilson Quarterly is approaching the 100,000 circulation mark, giving it the largest circulation of any scholarly journal in the English-speaking world. In addition to the Quarterly, the Center is sponsoring a series of Scholars' Guides to the scholarly resources of the Washington area. Two of these, of approximately 400 pages each, have already been published to date, one on Russian and one on Latin American materials. Seven more guides are in various stages of preparation. These guides are part of the Center's switchboard function of bringing together the scholarly resources of Washington and potential users of these resources.

The Center is also producing Occasional Papers resulting from its conferences and colloquia. These papers, inexpensively reproduced, are made available on request to interested institutions and individuals. During FY 1978, the Center's international programs produced a total of 52 such papers, a substantial contribution to the Center's "outreach" goal.



MINIMUM LEVEL DECISION PACKAGE  
 Woodrow Wilson International Center for Scholars  
 Salaries & Expenses: 33-0400-0-1-503  
 WWICS-0100-1

Activity:

The fellowship program will be limited to 20 full year fellowships, shifting the burden to private funding to bring the number of fellows up to "critical mass."

Resource Requirements:

	<u>1979</u>	<u>1980</u>	<u>1981</u>	<u>1982</u>	<u>1983</u>	<u>1984</u>	<u>1985</u>
Budget Authority (\$000)	1,588	1,611	1,236	1,236	1,236	1,236	1,236
Outlays (\$000)	1,588	1,611	1,236	1,236	1,236	1,236	1,236
Positions							
Full-time permanent	21	23	23	23	23	23	23
Other	2	2	2	2	2	2	2

Short-term Objective:

1. To conduct an open international competition for 20 full-year fellowships and to provide the services needed by the resident fellows.

2. To provide the kind of environment conducive to the production of scholarship.

Impact on Major Objectives:

At the level of 20 annual fellowships, the Center's fellowship program runs the risk of falling below the "critical mass" level that permits the Center to have both the variety and interaction to





form a community. If the Center does not maintain a certain number of fellows in residence, the interaction decreases to a point where the Center becomes merely an aggregation of individuals rather than an intellectual community. With only 20 federally funded fellowships, the Center would probably be forced to terminate its international programs and risk losing the goodwill of the long-term donors to these programs who have generally given on the assumption of undiminished federal funding. It would have to concentrate all its resources on sustaining a minimal obligation to the fellowship program and would have grave difficulty supporting programs of meetings and outreach. Even to sustain a minimal critical mass the Center would risk either becoming unduly reliant on the programmatic priorities of private sources of funding or favoring applicants who come from wealthy universities or who have already established access to outside funding sources. Unlike other institutes for advanced study, the Center has neither endowment nor a permanent faculty. While this can be a good thing, it does make the Center totally dependent on an assured level of federal support for fellowships.

Basis for Minimum Level:

The Center received funding for 20 full-year fellowships in the first Congressional appropriation and has never fallen below that level. Any lesser number would fall below the "critical mass" level needed to sustain any sense of intellectual community, to justify an annual international competition, and to accommodate the diversity needed in a lively place and expected in a national institution.



CURRENT LEVEL DECISION PACKAGE

Woodrow Wilson International Center for Scholars  
 Salaries & Expenses: 33-0400-0-1-503  
 WWICS-0100-2

Activity:

Fellowship program for 35 full-year fellowships funded out of federal funds, with Center seeking outside support for any additional fellowships.

Resources Requirements:

	1980						
	1979	1980	This Package	Cumulative Total	Planning Estimates		
				1981	1982	1983	1984
Budget Authority (\$000)	1,588	1,611	375	1,611	1,611	1,611	1,611
Outlays (\$000)	1,588	1,611	375	1,611	1,611	1,611	1,611
Positions:							
Full-time Permanent	21	23	-	23	23	23	23
Other	2	2	-	2	2	2	2

Short-term Objectives:

1. To conduct an open international competition for 35 full-year fellowships and to provide the services needed by the resident fellows.
2. To provide the kind of environment conducive to the production of scholarship.



Impact on Major Objectives:

With 35 full-year fellowships funded on the federal side, the Center has the proper level of federal funding for fellowships and the proper mix between federal and private funds. The Center will continue to seek about the same amount of overall private funding as in past years, but with 35 federally-funded fellowships, the senior staff will spend less time fund-raising in this difficult area and can concentrate more properly on the longer range goals of the Center--the production of high-quality scholarships on subjects that matter to our civilization and the dissemination of the scholarship to a wider audience.



Enhancement Level Decision Pac kage  
Woodrow Wilson International Center for Scholars  
 Salaries and Expenses: 33-0400-0-1-503  
 WWICS-0100-3

Activity:

The Center proposes to increase the unit cost of its fellowships from \$25,000 to \$27,500 (\$87,500), to renovate office space on the fourth floor of the Smithsonian Building (\$40,000), to raise the reimbursement payment to the Smithsonian (\$20,000), to provide an expanded computer service to its fellows (\$8,000), and to bring the amount for general administrative support back to the base existing before a Congressional cut of FY 1980 (\$7,000).

Resource Requirements:

	1981							
	<u>1979</u>	<u>1980</u>	<u>This Pac kage</u>	<u>Cumulative Total</u>	<u>1982</u>	<u>1983</u>	<u>1984</u>	<u>1985</u>
Budget Authority (\$000)	1,588	1,611	162	1,773	1,773	1,773	1,773	1,773
Outlays (\$000)	1,588	1,611	162	1,773	1,773	1,773	1,773	1,773
Positions:								
Full-time Permanent	21	23	-	23	23	23	23	23
Other	2	2	-	2	2	2	2	2

Short-term Objectives:

1. To conduct an open international competition for 35 full-year fellowships and to provide the services needed by the resident fellows.





2. To provide the kind of environment conducive to the production of scholarship.

Impact on Major Objectives:

The Center's 35 fellowships have been funded at an annual level of \$25,000 since FY 1976. This figure is no longer compatible with the salaries of the senior scholars and public figures who make up the bulk of the Center's fellows. The most recent figures from the American Association of University Professors show that full professors in Class I universities in the mid-Atlantic region received an average of \$31,190 for the academic year 1978-79. This figure is for salary alone and in most cases is for nine months of work. The Center's average of \$25,000 must cover not only stipend for 12 months but round-trip travel and benefits. Clearly some adjustment is called for. The Center proposes to raise the unit cost of its fellowship from \$25,000 to \$27,500. It is possible to hold the figure to \$27,500 only because the Center makes a strenuous effort to encourage the fellows to bring in sabbatical and other outside sources of support. An open, international competition conducted by outside scholarly panels is a critical aspect of the widespread acceptance of the Center's quality. To place constraints upon the quality of the fellowship competition because we could only consider fellows who are in a position to supply some contributing funds would soon cripple the Center's competition and rapidly undercut its international reputation. It would also have the effect of limiting applicants to those wealthier institutions that have well-established sabbatical programs.



The item for refurbishing office space (\$40,000) will permit the Center to assist in the remodeling of the fourth floor of the castle building. This remodeling, to be funded in large part by the Smithsonian, will result in a larger and better organized office and study space for the use of Center fellows and staff. When the present Center quarters were created in the castle building in the late 1960's, very little was known at the time about the actual space needs and requirements of an institute for advanced study. Now with ten years of experience, we are able to pinpoint special requirements that would result in a better run program (more room for seminars, for example, and some space for research assistants not planned for originally). By virtually rebuilding the fourth floor, the Smithsonian will be able to provide the Center with the right amount and kind of space it needs for as long as the Center remains in its present quarters. Our request would serve as a supplement to the major funding provided by the Smithsonian. The figure requested was determined by the Smithsonian's engineering and facilities planning staff as the amount needed to complete the renovation work.

The Center proposes to increase its reimbursement payment to the Smithsonian from \$30,000 to \$50,000. This reimbursement has remained unchanged since FY 1975. This sum is intended as a kind of "rent" for the space the Center occupies in the castle building and as a reimbursement for various administrative services (personnel, accounting, general counsel, supply, etc.), provided to the Center by the Smithsonian. The monetary value of these services has increased steadily



in the last five years and we feel it is only fair to increase the reimbursement payment. Even with the increase, the reimbursement would not be sufficient to cover rent alone if the Center had to pay commercial prices for the space it occupies.

There is an increase of \$8,000 requested for "Computer Services." This is the result of a study the Center commissioned to evaluate its overall computer needs. The study, done by an outside firm of professionals, clearly indicated that if the Center wanted to provide a more hospitable environment for fellows with quantitative projects [something the Center feels is highly desirable], it must make more ADP services available than it can do at present. This amount will permit the Center to make better use of the Smithsonian's computer facility as well as to offer outside facilities to selected fellows with strong quantitative research needs.

The remainder of the increase under General Administration, totaling \$7,000, would go to cover higher costs brought on primarily by the increase in activity at the Center. With more fellows, more meetings, more manuscripts being produced, there are correspondingly more telephone calls, more Xeroxing, more office supplies used. This area of the Center's budget has not been increased for several years and in fact was cut by the Congress in FY 1980. The \$7,000 requested here would merely bring the Center back to the level it enjoyed before FY 1980.



WOODROW WILSON INTERNATIONAL CENTER FOR SCHOLAR

## Priority Ranking of Decision Packages, 1981 Budget

<u>Rank</u>	<u>Decision Unit Title &amp; Package Number</u>	<u>Decision Package Amounts</u>		<u>Cumulative Amounts</u>	
		<u>Outlays (\$000)</u>	<u>Total Employment</u>	<u>Outlays (\$000)</u>	<u>Total Employment</u>
1	WWICS-0100-1	1,236	25	1,236	25
2	WWICS-0100-2	375	0	1,611	25
3	WWICS-0100-3	162	0	1,773	25





CONSOLIDATED STATEMENTS . . . . . TAB B



WOODROW WILSON INTERNATIONAL CENTER FOR SCHOLARS

ESTIMATED CONSOLIDATED STATEMENT, FY 1979

October 1, 1978 - September 30, 1979

INCOME

1. Federal Appropriation		\$1,588,000
2. Private Funds carried forward from FY 1978:		
General Center		
Unrestricted	\$ 75,000	
Restricted	311,000	
Kennan Institute	98,000	
Latin American Program	292,000	
International Security Program	<u>6,000</u>	782,000
3. Private Funds committed for FY 1979:		
General Center		
Unrestricted	---	
Restricted	\$ 50,000	
Kennan Institute	204,000	
Latin American Program	---	
International Security Program	<u>50,000</u>	304,000
4. Private Funds needed to be raised in FY 1979 for FY 1979 program:		
General Center		
Unrestricted	\$ 197,000	
Restricted	---	
Kennan Institute	1,080	
Latin American Program	---	
International Security Program	<u>81,514</u>	279,594*
5. Wilson Quarterly		
Cash Balance (9/30/78)	\$ 393,300	
Estimated Income FY 1979	<u>1,081,300</u>	<u>1,474,600</u>
Total Estimated Income, FY 1979:		\$4,428,194

\* Funds needed to be raised in any given year are substantially in excess of funds needed for use in that year also.



WOODROW WILSON INTERNATIONAL CENTER FOR SCHOLARS

CONSOLIDATED STATEMENT - FY 1979

EXPENDITURES

	<u>Federal</u>	<u>Private</u>	<u>Total</u>	
1. General Center				
A. For General Administration				
Personnel	530,000	84,000	614,000	
Other*	150,500	188,000	338,500	
B. For Fellowships	725,000	30,000	755,000	
C. For Programs, Conferences, etc.	8,000	120,000	128,000	1,835,500
2. Kennan Institute				
A. For General Administration				
Personnel	---	76,000	76,000	
Other*	5,000	20,000	25,000	
B. For Fellowships	50,000	95,000	145,000	
C. For Programs, Conferences, etc.	---	112,080	112,080	358,080
3. Latin American Program				
A. For General Administration				
Personnel	---	99,000	99,000	
Other*	11,500	36,500	48,000	
B. For Fellowships	50,000	77,500	127,500	
C. For Programs, Conferences, etc.	---	67,000	67,000	341,500
4. International Security Program				
A. For General Administration				
Personnel	---	79,084	79,084	
Other*	8,000	30,320	38,320	
B. For Fellowships	50,000	1,200	51,200	
C. For Programs, Conferences, etc.	---	26,910	26,910	195,514
5. Wilson Quarterly				
A. Editorial	---	272,500	272,500	
B. Production	---	243,700	243,700	
C. Promotion, fulfillment, etc.	---	663,600	663,600	<u>1,179,800</u>
Expenditure Totals:	1,588,000	2,322,394	3,910,394	
To be carried forward to FY 1980:			<u>517,800</u>	
				4,228,194

\* Includes travel, advisory panels, supplies, equipment, printing, etc.



WOODROW WILSON INTERNATIONAL CENTER FOR SCHOLARS

ESTIMATED CONSOLIDATED STATEMENT, FY 1980

October 1, 1979 - September 30, 1980

INCOME

1. Federal Appropriation		1,611,000
2. Estimated Private Funds carried forward from FY 1979:		
General Center		
Unrestricted	75,000	
Restricted	300,000	
Kennan Institute	20,000	
Latin American Program	100,000	
International Security Program	44,000	
East Asia Program	60,000	
American Studies Program	---	599,000
3. Estimated Private Funds committed for FY 1980:		
General Center		
Unrestricted	---	
Restricted	100,000	
Kennan Institute	72,500	
Latin American Program	185,000	
International Security Program	60,000	
East Asia Program	10,000	
American Studies Program	---	427,500
4. Private Funds needed to be raised in FY 1980 for FY 1980 Program:		
General Center		
Unrestricted	197,000	
Restricted	---	
Kennan Institute	201,240	
Latin American Program	28,200	
International Security Program	80,460	
East Asia Program	---	
American Studies Program	30,000	536,900*
5. Wilson Quarterly		
Estimated Cash Balance (9-30-79)	286,300	
Estimated Income, FY 1980:	<u>1,189,000</u>	<u>1,475,300</u>
Total Estimated Income, FY 1980:		4,649,700

\*Funds needed to be raised in any given year are substantially in excess of funds needed for use in that year alone.





WOODROW WILSON INTERNATIONAL CENTER FOR SCHOLARS

ESTIMATED CONSOLIDATED STATEMENT, FY 1980

October 1, 1979 - September 30, 1980

EXPENDITURES

	<u>Federal</u>	<u>Private</u>	<u>Total</u>	
1. General Center				
A. For General Administration				
Personnel	537,000	104,000	641,000	
Other*	102,500	168,000	270,500	
B. For Fellowships	515,000	75,000	590,000	
C. For Programs, Conferences, etc.	8,000	120,000	128,000	1,629,500
2. Kennan Institute				
A. For General Administration				
Personnel	---	87,800	87,800	
Other*	6,000	51,940	57,940	
B. For Fellowships	65,000	60,000	125,000	
C. For Programs, Conferences, etc.	---	94,000	94,000	364,740
3. Latin American Program				
A. For General Administration				
Personnel	---	110,000	110,000	
Other*	11,500	59,200	70,700	
B. For Fellowships	65,000	60,000	125,000	
C. For Programs, Conferences, etc.	---	84,000	84,000	389,700
4. International Security Program				
A. For General Administration				
Personnel	---	97,300	97,300	
Other*	8,000	40,760	48,760	
B. For Fellowships	65,000	5,000	70,000	
C. For Programs, Conferences, etc.	---	41,400	41,400	257,460
5. East Asia Program				
A. For General Administration				
Personnel	---	---	---	
Other*	5,000	14,000	19,000	
B. For Fellowships	65,000	30,000	95,000	
C. For Programs, Conferences, etc.	---	10,000	10,000	124,000



EXPENDITURES (continued)

	<u>Federal</u>	<u>Private</u>	<u>Total</u>	
6. American Studies Program				
A. For General Administration				
Personnel	53,000	---	53,000	
Other*	5,000	---	5,000	
B. For Fellowships	100,000	---	100,000	
C. For Programs, Conferences, etc.	---	30,000	30,000	188,000
7. Wilson Quarterly				
A. Editorial	---	293,000	293,000	
B. Production	---	262,000	262,000	
C. Promotion, Fulfillment, etc.	---	684,000	684,000	<u>1,239,000</u>
Expenditure Totals	1,611,000	2,581,400		4,192,400
To be carried forward to FY 1981				<u>457,300</u>
				4,649,700

\*Includes travel, advisory panels, supplies, equipment, printing, etc.



ESTIMATED CONSOLIDATED STATEMENT, FY 1981

October 1, 1980 - September 30, 1981

INCOME

1. Federal Appropriation		\$1,773,000
2. Estimated Private Funds carried forward from FY 1980:		
General Center		
Unrestricted	\$ 80,000	
Restricted	200,000	
Kennan Institute	30,000	
Latin American Program	100,000	
International Security Program	---	
East Asia Program	20,000	
American Studies Program	<u>27,300</u>	457,300
3. Estimated Private Funds committed for FY 1981:		
General Center		
Unrestricted	---	
Restricted	100,000	
Kennan Institute	72,500	
Latin American Program	213,200	
International Security Program	60,000	
East Asia Program	10,000	
American Studies Program	<u>---</u>	455,700
4. Private Funds needed to be raised in FY 1981 for FY 1981 program:		
General Center		
Unrestricted	192,000	
Restricted	---	
Kennan Institute	191,240	
Latin American Program	---	
International Security Program	79,595	
East Asia Program	24,000	
American Studies Program	<u>30,000</u>	516,835*
5. Wilson Quarterly		
Estimated Cash Balance (9-30-80):	236,300	
Estimated Income, FY 1981:	<u>1,308,340</u>	<u>1,544,640</u>
Total Estimated Income, FY 1981:		\$4,747,475

\*Funds needed to be raised in any given year are substantially in excess of funds needed for use in that year alone.



WOODROW WILSON INTERNATIONAL CENTER FOR SCHOLARS

ESTIMATED CONSOLIDATED STATEMENT, FY 1981

October 1, 1980 - September 30, 1981

EXPENDITURES

	<u>Federal</u>	<u>Private</u>	<u>Total</u>	
1. General Center				
A. For General Administration				
Personnel	537,000	104,000	641,000	
Other*	177,500	168,000	345,500	
B. For Fellowships	582,000	75,000	657,000	
C. For Programs, Conferences etc.	8,000	120,000	128,000	1,771,500
2. Kennan Institute				
A. For General Administration				
Personnel	---	87,800	87,800	
Other*	6,000	51,940	57,940	
B. For Fellowships	70,000	60,000	130,000	
C. For Programs, Conferences, etc.	---	94,000	94,000	369,740
3. Latin American Program				
A. For General Administration				
Personnel	---	110,000	110,000	
Other*	11,500	59,200	70,700	
B. For Fellowships	70,000	60,000	130,000	
C. For Programs, Conferences, etc.	---	84,000	84,000	394,700
4. International Security Program**				
A. For General Administration				
Personnel	---	72,975	72,975	
Other*	8,000	30,570	38,570	
B. For Fellowships	70,000	5,000	75,000	
C. For Programs, Conferences, etc.	---	31,050	31,050	217,595
5. East Asia Program				
A. For General Administration				
Personnel	---	---	---	
Other*	5,000	14,000	19,000	
B. For Fellowships	70,000	30,000	100,000	
C. For Programs, Conferences, etc.	---	10,000	10,000	129,000





EXPENDITURES (continued)

	<u>Federal</u>	<u>Private</u>	<u>Total</u>	
6. American Studies Program				
A. For General Administration				
Personnel	53,000	---	53,000	
Other*	5,000	---	5,000	
B. For Fellowships	100,000	---	100,000	
C. For Programs, Conferences, etc.	---	30,000	30,000	188,000
7. Wilson Quarterly				
A. Editorial	---	315,000	315,000	
B. Production	---	282,000	282,000	
C. Promotion, Fulfillment, etc.	---	684,000	684,000	<u>1,281,000</u>
Expenditure Totals	1,773,000	2,578,535	4,351,535	
To be carried forward FY 1982:			<u>395,940</u>	
				4,747,475

\*Includes travel, advisory panels, supplies, equipment, printing, etc.

\*\*Program terminates June 30, 1981.



PUBLIC LAW. . . . . TAB C





Public Law 90-637  
 90th Congress, S. 3174  
 October 24, 1968

## An Act

To establish a National Memorial to Woodrow Wilson.

*Be it enacted by the Senate and House of Representatives of the United States of America in Congress assembled,* That this Act may be cited as the "Woodrow Wilson Memorial Act of 1968."

Woodrow Wilson  
 Memorial Act  
 of 1968.

### DECLARATION OF POLICY

82 STAT. 1356  
 82 STAT. 1357

SEC. 2. The Congress hereby finds and declares—

(1) that a living institution expressing the ideals and concerns of Woodrow Wilson would be an appropriate memorial to his accomplishments as the twenty-eighth President of the United States, a distinguished scholar, an outstanding university president, and a brilliant advocate of international understanding;

(2) that the Woodrow Wilson Memorial Commission, created by joint resolution of Congress, recommended that an International Center for Scholars be constructed in the District of Columbia in the area north of the proposed Market Square as part of the Nation's memorial to Woodrow Wilson;

(3) that such a center, symbolizing and strengthening the fruitful relation between the world of learning and the world of public affairs, would be a suitable memorial to the spirit of Woodrow Wilson; and

(4) that the establishment of such a center would be consonant with the purposes of the Smithsonian Institution, created by Congress in 1846 "for the increase and diffusion of knowledge among men."

### THE CENTER AND THE BOARD OF TRUSTEES

SEC. 3. (a) There is hereby established in the Smithsonian Institution a Woodrow Wilson International Center for Scholars and a Board of Trustees of the Center (hereinafter referred to as the "Center" and the "Board"), whose duties it shall be to maintain and administer the Center and site thereof and to execute such other functions as are vested in the Board by this Act.

Woodrow Wilson  
 International  
 Center for  
 Scholars; Board  
 of Trustees of  
 the Center.  
 Establishment.  
 Membership.

(b) The Board of Trustees shall be composed of fifteen members as follows:

- (1) the Secretary of State;
- (2) the Secretary of Health, Education, and Welfare;
- (3) the Chairman of the National Endowment for the Humanities;
- (4) the Secretary of the Smithsonian Institution;
- (5) the Librarian of Congress;
- (6) the Archivist of the United States;
- (7) one appointed by the President from time to time from within the Federal Government; and
- (8) eight appointed by the President from private life.

(c) Each member of the Board of Trustees specified in paragraphs (1) through (7) of subsection (b) may designate another official to serve on the Board of Trustees in his stead.

(d) Each member of the Board of Trustees appointed under paragraph (8) of subsection (b) shall serve for a term of six years from the expiration of his predecessor's term; except that (1) any trustee appointed to fill a vacancy occurring prior to the expiration of the term for which his predecessor was appointed shall be appointed for the remainder of such term, and (2) the terms of office of the trustees first taking office shall begin on the date of the enactment of this Act,

Term.

82 STAT. 1357  
82 STAT. 1358

and shall expire as designated at the time of appointment, two at the end of two years, three at the end of four years, and three at the end of six years. No trustee of the Board chosen from private life shall be eligible to serve in excess of two consecutive terms, except that a trustee whose term has expired may serve until his successor has qualified.

(e) The President shall designate a Chairman and a Vice Chairman from among the members of the Board chosen from private life.

#### POWERS AND DUTIES OF THE BOARD

SEC. 4. (a) In administering the Center, the Board shall have all necessary and proper powers, which shall include but not be limited to the power to—

(1) appoint scholars, from the United States and abroad, and, where appropriate, provide stipends, grants, and fellowships to such scholars, and to hire or accept the voluntary services of consultants, advisory boards, and panels to aid the Board in carrying out its responsibilities;

(2) solicit, accept, and dispose of gifts, bequests, and devices of money, securities, and other property of whatsoever character for the benefit of the Center; any such money, securities, or other property shall, upon receipt, be deposited with the Smithsonian Institution, and unless otherwise restricted by the terms of the gift, expenditures shall be in the discretion of the Board for the purposes of the Center;

(3) obtain grants from, and make contracts with, State, Federal, local, and private agencies, organizations, institutions, and individuals;

(4) acquire such site as a location for the Center as may subsequently be authorized by the Congress;

(5) acquire, hold, maintain, use, operate, and dispose of any physical facilities, including equipment, necessary for the operation of the Center;

(6) appoint and fix the compensation and duties of the director and such other officers of the Center as may be necessary for the efficient administration of the Center; the director and two other officers of the Center may be appointed and compensated without regard to the provisions of title 5 of the United States Code governing appointments in the competitive service and chapter 51 and subchapter III of chapter 53 of title 5 of the United States Code; and

5 USC 5101  
et seq., 5331  
et seq.

(7) prepare plans and specifications for the Center, including the design and development of all buildings, facilities, open spaces, and other structures on the site in consultation with the President's Temporary Commission on Pennsylvania Avenue, or its successor, and with other appropriate Federal and local agencies, such plans to include an exterior classic frieze memorial to Woodrow Wilson.

63 Stat. 413.  
42 USC 1441  
note.

(b) The Board shall, in connection with acquisition of any site authorized by Congress, as provided for in paragraph (4) of subsection (a) of this section, provide, to businesses and residents displaced from any such site, relocation assistance, including payments and other benefits, equivalent to that authorized to displace businesses and residents under the Housing Act of 1949, as amended. The Board shall develop a relocation program for existing businesses and residents within the site and submit such program to the government of the District of Columbia for a determination as to its adequacy and feasibility. In providing such relocation assistance and developing

such relocation program the Board shall utilize to the maximum extent the services and facilities of the appropriate Federal and local agencies.

#### ADMINISTRATION

Sec. 5. The Board is authorized to adopt an official seal which shall be judicially noticed and to make such bylaws, rules, and regulations as it deems necessary for the administration of its functions under this Act, including, among other matters, bylaws, rules, and regulations relating to the administration of its trust funds and the organization and procedure of the Board. A majority of the members of the Board shall constitute a quorum for the transaction of business.

#### APPROPRIATION

Sec. 6. There are hereby authorized to be appropriated to the Board such funds as may be necessary to carry out the purposes of this Act: *Provided*, That no more than \$200,000 shall be authorized for appropriation through fiscal year 1970 and no part of that appropriation shall be available for construction purposes.

#### RECORDS AND AUDIT

Sec. 7. The accounts of the Board shall be audited in accordance with the principles and procedures applicable to, and as part of, the audit of the other Federal and trust funds of the Smithsonian Institution.

Approved October 24, 1968.

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#### LEGISLATIVE HISTORY:

- HOUSE REPORT No. 1942 accompanying H. R. 19988 (Comm. on House Administration).
- SENATE REPORT No. 1599 (Comm. on Rules & Administration).
- CONGRESSIONAL RECORD, Vol. 114 (1968):
- Oct. 3: Considered and passed Senate.
  - Oct. 7: Considered and passed House, amended, in lieu of H. R. 19988.
  - Oct. 11: Senate agreed to House amendment.







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